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Results Presentation





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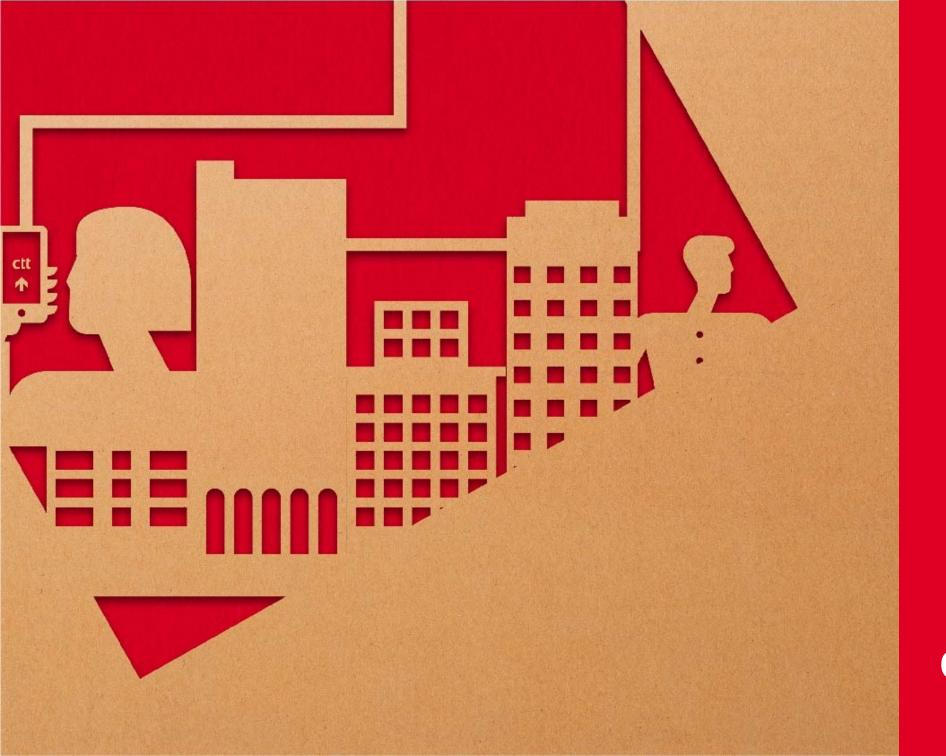
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Operational review

Ctt Committed to deliver



Key takeaways



2Q22 recurring EBIT of €12.0m, within the guidance of €10–14m announced at the Capital Markets Day



E&P in Portugal returned to CEP volume growth, nevertheless lower average revenue per item penalized revenue growth



Revenue growth in E&P in Spain driven by improved pricing, which more than compensates volume slowdown driven by market dynamics and changing commercial model



The pricing lever is enhancing sustainability of mail while benefiting from historically low volume¹ decline of -2.5%



Solid and expanding balance sheet positions Banco CTT for further revenue growth and offers interest rate leverage



2030 Net-zero ambition announced at Capital Markets Day

 $^{^1} Addressed\,mail\,excluding\,in bound\,mail$

18.6

1H22

Recurring EBIT



Significant sequential improvement in recurring EBIT, in line with guidance at the CMD

Group CTT - Financials

€ million

2Q22 1H22

Revenues 1

€211.7m

€446.4m

(+2.0%)

(+8.2%)

Recurring EBIT

€12.0m

€18.6m

(-12.2%)

(-35.0%)

Express & Parcels Recurring EBIT Revenues €2.4m €61.3m 2Q22 (-18.1%)(-1.7%)€122.7m €3.7m 1H22 (-2.5%)(-31.7%)

Mail & other ²	
Revenues	Recurring EBIT
€108.1m	€1.6m
(-0.8%)	(-66.6%)
€241.6m	€-1.7m
(+11.0%)	(-118.1%)

1H21 △1Q22 \triangle 2Q22 **Recurring EBIT Financial Services & Retail Banco CTT** Recurring EBIT Recurring EBIT Revenues Revenues €12.3m €2.1m €6.0m €29.9m (+6.3%)(+17.2%) (+109.6%) (+22.0%) €24.2m €11.2m €57.9m €5.5m (+2.2%)(-0.6%)(+26.8%)(+128.9%)

-8.4

-35.0%

-1.7

Recurring EBIT evolution

€ million; % change vs. prior year

28.7

¹Excluding Specific items; ² Including Central Structure.







E&P Portugal: Upturn in CEP volumes

Express & Parcels Portugal CEP Volumes

% change vs. prior year

Express & Parcels Portugal Revenues

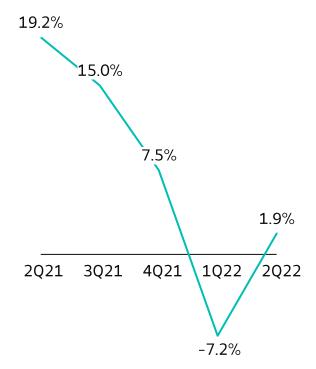
€ million; % change vs. prior year

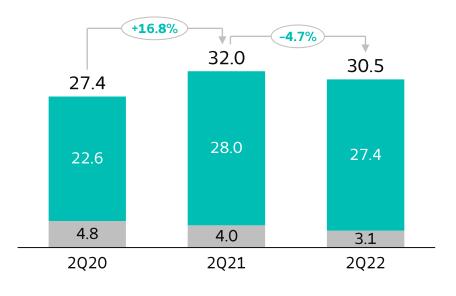


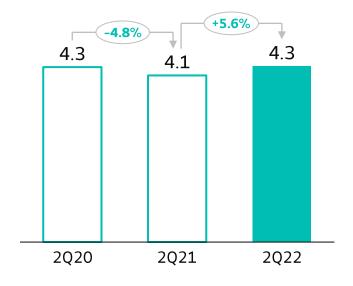
Cargo & other

Express & Parcels Portugal EBITDA ¹

€ million; % change vs. prior year



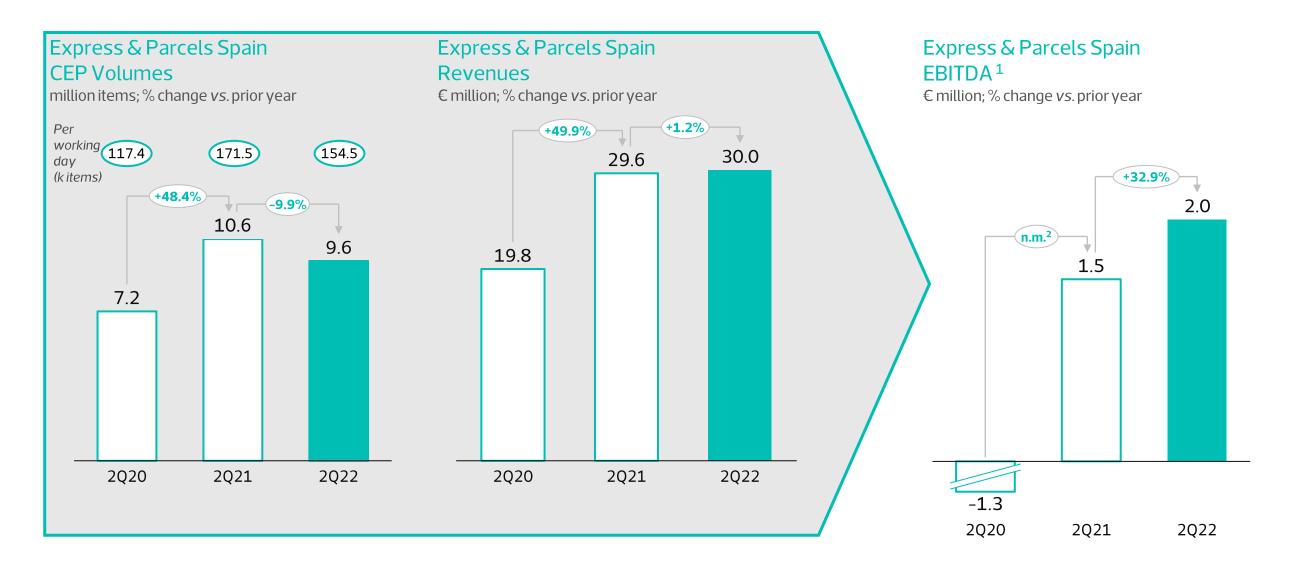




¹Individual accounts.



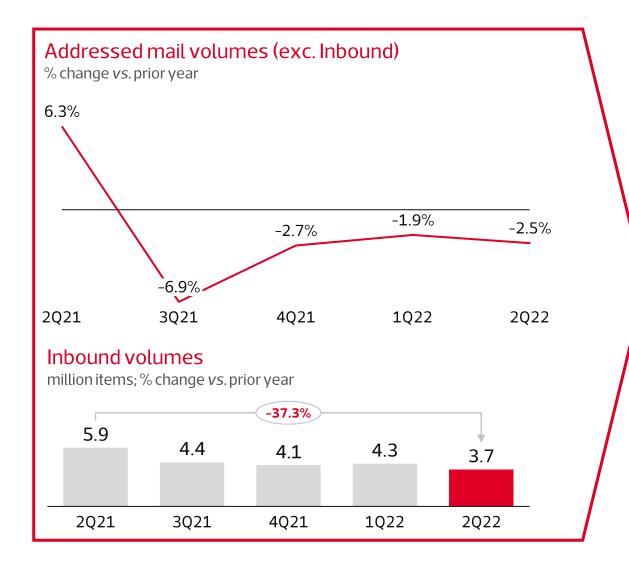
E&P Spain: Favorable evolution of pricing driving profitability



¹Individual accounts; ² Not meaningful.

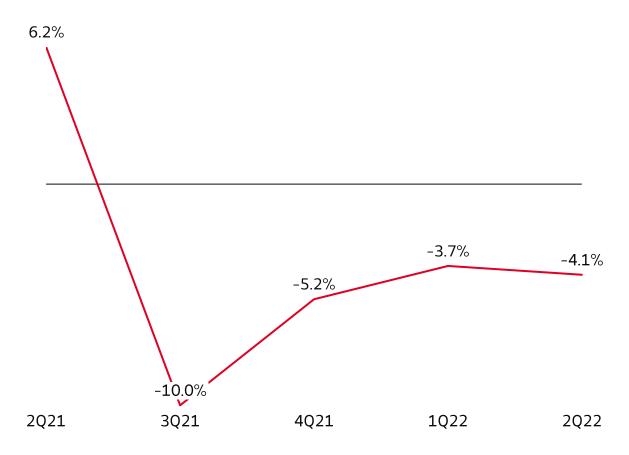


Historically low decline in volume, despite de minimis, which annualizes in 3Q22



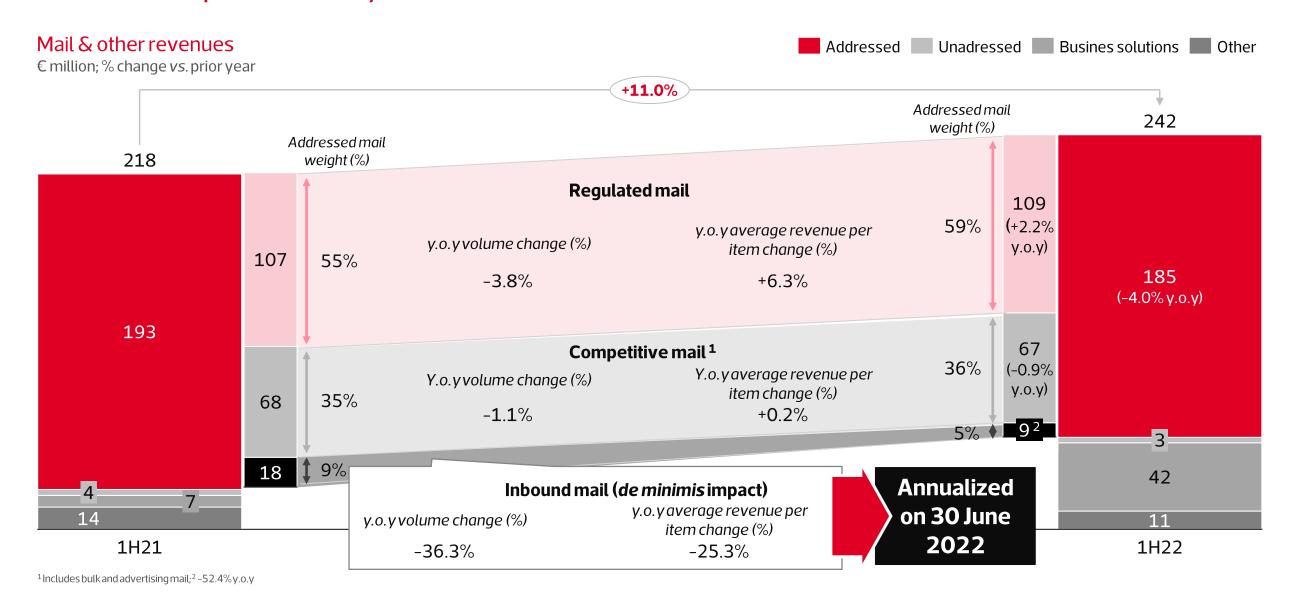


% change vs. prior year



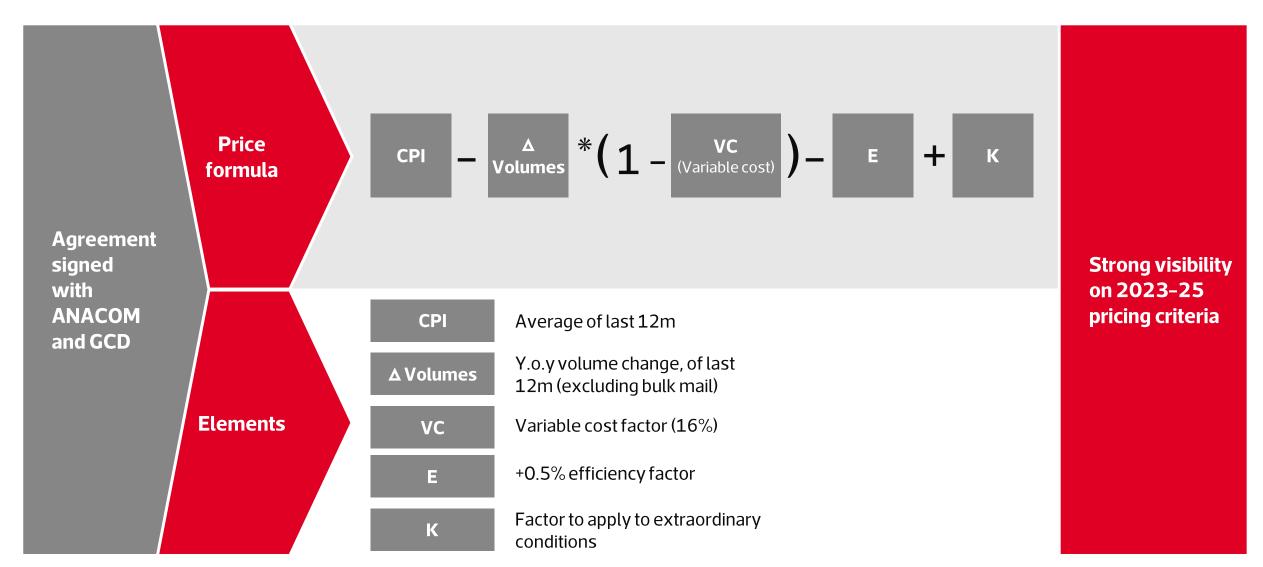


Regulated price increase over 55% of revenues, while competitive segment registers volume and price stability



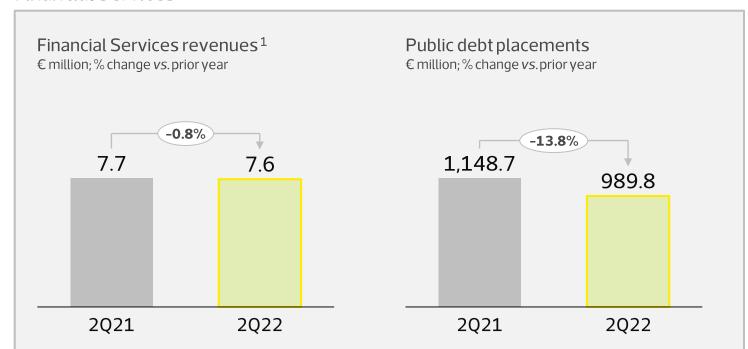


Positive outcome on the negotiation with ANACOM and General Consumer Directorate improves visibility on pricing mechanism for 2023–25



Positive performance of retail compensates for slowdown in public debt placements

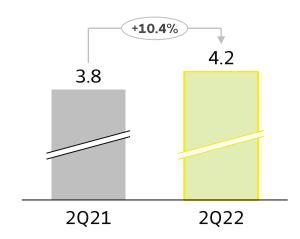
Financial Services



- In 2Q22, public debt placements declined 13.8% y.o.y to €1.0bn due to lower maturities in CTT's client base
- The attractiveness of public debt savings linked to short term interest rates is increasing and partially compensating lower competitiveness of long-term rate products
- July daily subscription data pointing to recovery to levels above 2021 as the short-term interest linked product is increasing its awareness

Retail products & services

Retail revenues ¹ € million; % change vs. prior year



 Retail revenues growing in 2Q22 on the back of new products, renewed commercial dynamics and less restrictions on physical retail from the pandemic, when compared with 2Q21

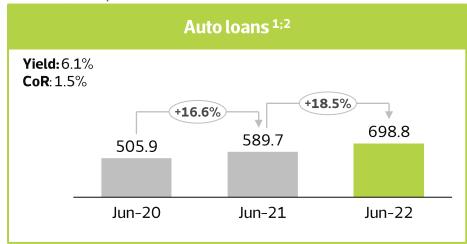
¹ Excludes other revenues that account for €0.05m in 2021 and €0.4m in 2022

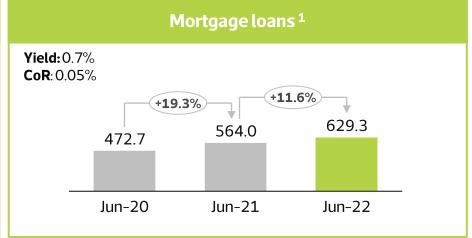


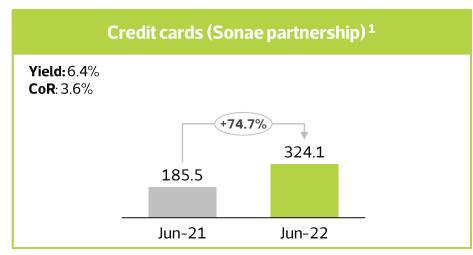
Solid volume growth, resulting in revenue growth and in healthy expansion of RoTE

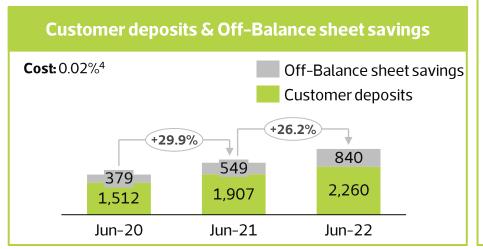
Banco CTT – Book volumes evolution

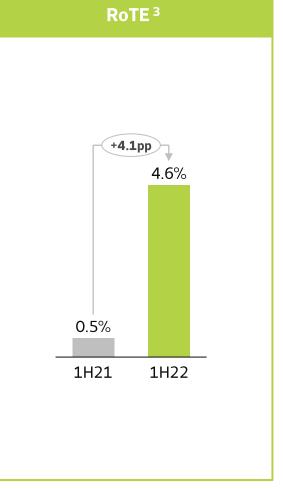
€ million, except otherwise indicated







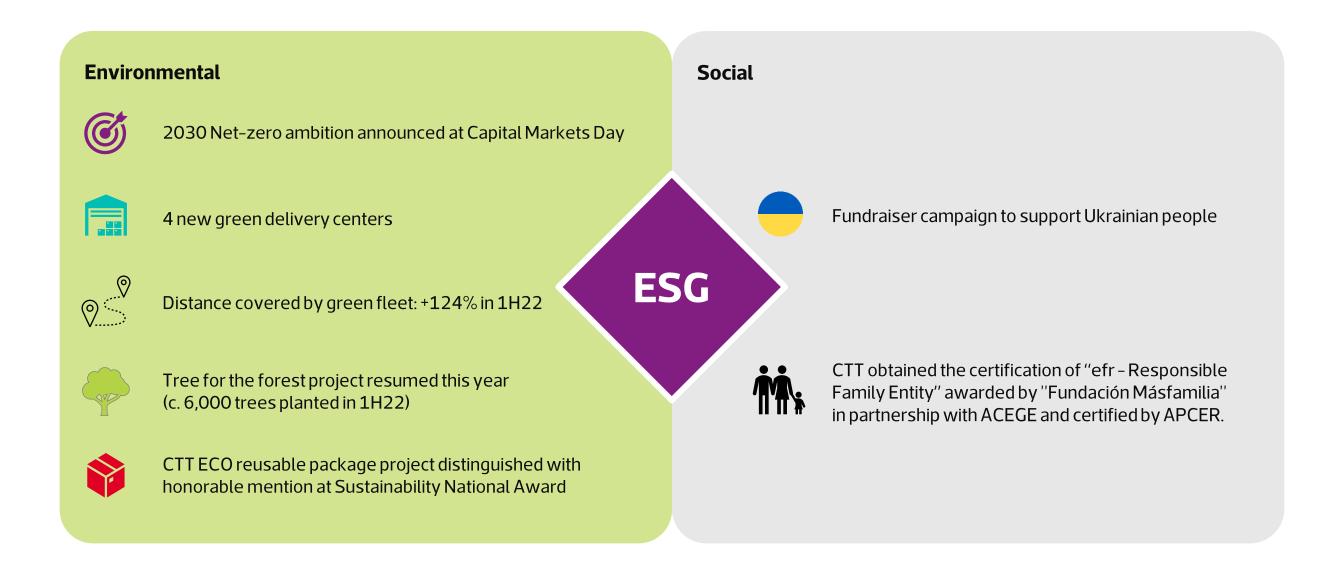




 $^{^1} Net of impairments; ^2 Consolidated contribution; ^3 Excluding Specific items, annualized. ^4 Average cost of customer deposits. \\$



Progress on environmental and social initiatives





Financial review

Ctt Committed to deliver



Revenue growth, flat EBITDA and recurring EBIT in line with expectations already disclosed at the CMD

Key financial indicators million; % change vs. prior year		Quarter	
Cirillion, 76 Change vs. prior year	2021	2Q22	y.o.y
Revenues ¹	207.5	211.7	2.0%
Operating costs – EBITDA ²	179.2	183.3	2.3%
EBITDA ²	28.3	28.4	0.5%
Depreciation & amortization	14.6	16.4	12.4%
Recurring EBIT ¹	13.6	12.0	-12.2%
Specific items	-1.5	0.6	n.m. ³
EBIT	15.1	11.3	-24.9%
Financial result	-2.7	-2.5	7.2%
Tax	3.9	-0.3	-108.4%
Net profit attributable to equity holders	8.5	9.2	7.9%
Free cash flow	21.4	-2.4	-111.2%

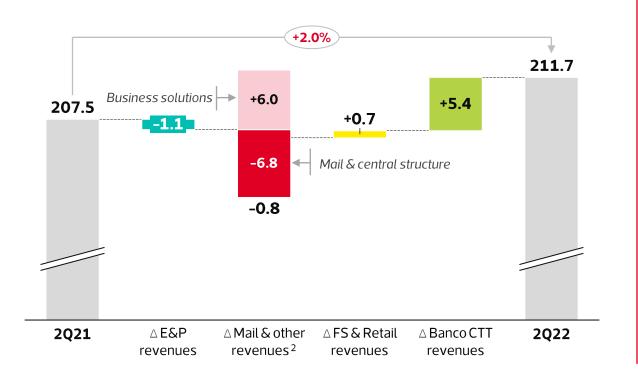
	Half	
y.o.y	1H22	1H21
8.2%	446.4	412.8
11.4%	396.0	355.5
-12.0%	50.4	57.3
11.1%	31.8	28.6
-35.0%	18.6	28.7
10.6%	-2.1	-2.3
-33.2%	20.7	31.0
13.1%	-4.7	-5.4
-82.2%	1.5	8.4
-15.3%	14.5	17.2
-87.7%	3.8	31.3



Banco CTT consistent growth driving revenue growth in the quarter

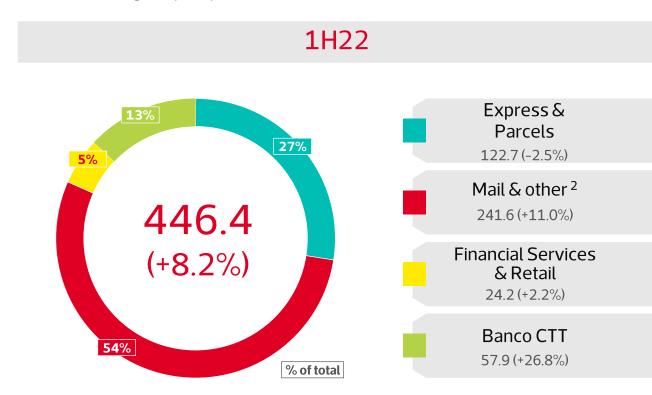
Revenues 1

€ million; % change *vs.* prior year



Revenues ¹ breakdown

€ million; % change vs. prior year; % of total



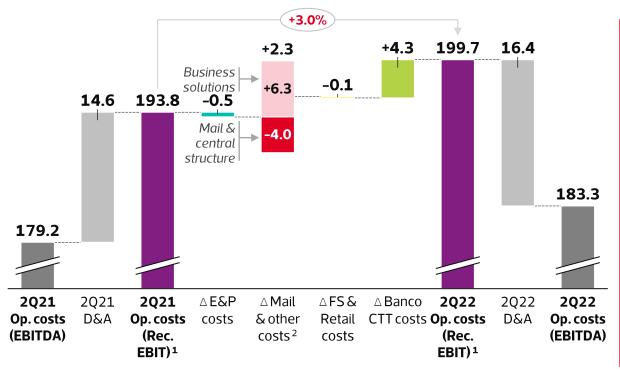
¹Excluding Specific items; ² Including Central Structure



Significant growth and CoR volatility in consumer credit book at Banco CTT, penalizing impairments & provisions

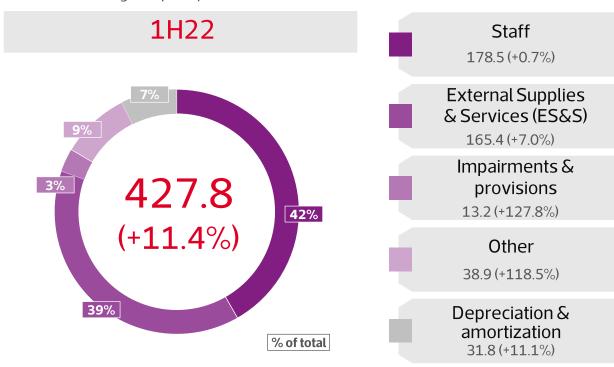


€ million; % change vs. prior year



Operating costs (Rec. EBIT) ¹ breakdown

€ million; % change vs. prior year; % of total



In 2Q22:

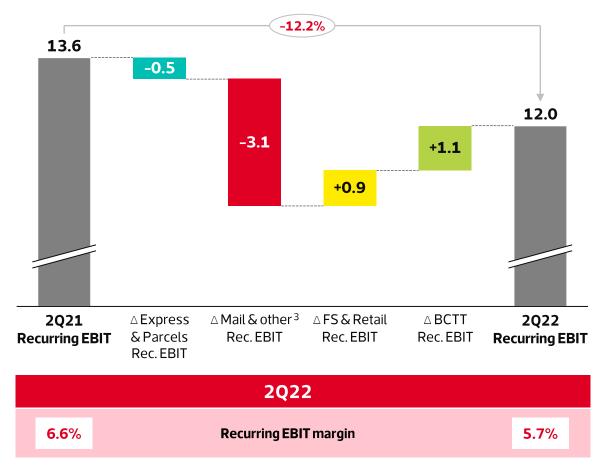
- Staff costs decreased in all BUs y.o.y, with Mail & other (-€0.7m) leading the decline. In the remaining BUs a similar trend was observed: Express & Parcels (-€0.4m), Banco CTT (-€0.3m) and Financial Services & Retail (-€0.01m).
- ES&S costs grew by €1.1m, mainly as a result of a €2.1m increase due to the integration of NewSpring

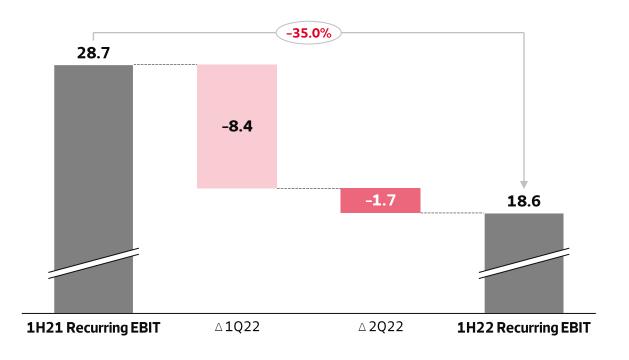


EBIT performance reflects the tough comparable in mail due to *de minimis*, which will stop affecting 3Q22 comparable

Recurring EBIT¹

€ million; % change vs. prior year







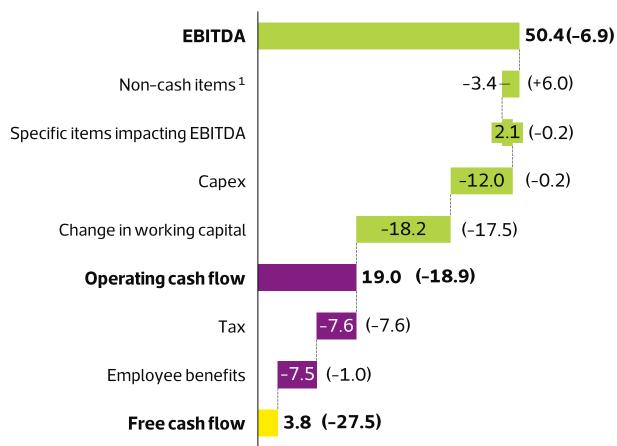
¹Excluding Specific items; ² Annualized 1H22RoTE; ³ Including Central Structure



Ample balance sheet flexibility

1H22 Cash flow

€ million; impact on cash flow vs. prior year



30 June 2022 Net financial debt ² € million

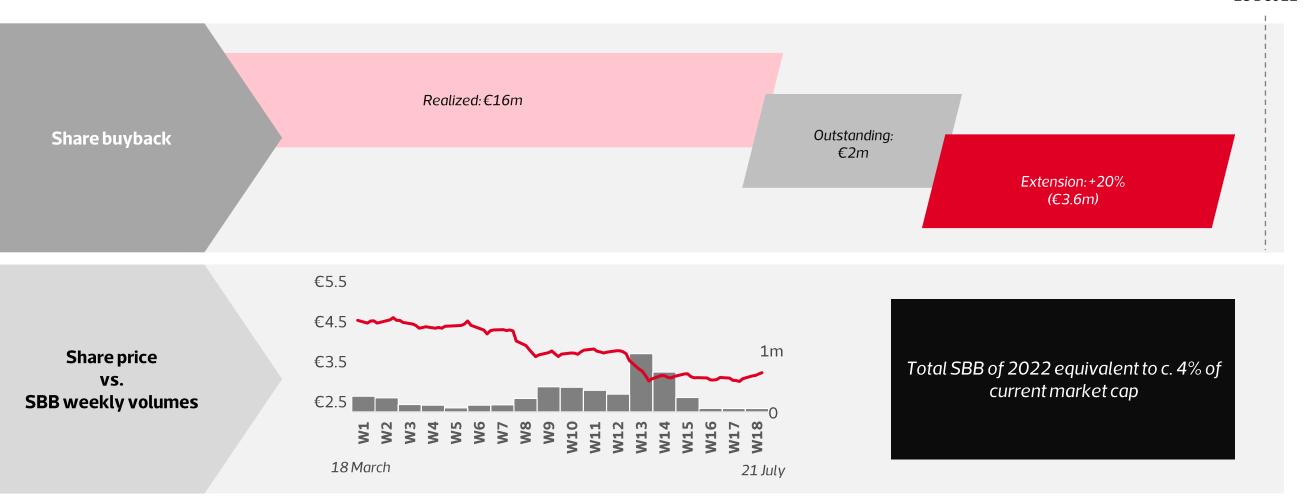
(+) Cash & cash equivalents	847.3
(-) Net Financial Services & other payables ³	198.4
(-) Banco CTT liabilities, net ³	510.4
(-) Other ⁴	33.6
(=) Adjusted cash	104.9
(-) Financial debt	77.2
(=) Net cash position	27.8
(-) Lease liabilities (IFRS 16)	125.0
Net financial debt ²	97.2

 $^{^{1}}$ Impairments, provisions and IFRS 16 affecting EBITDA; 2 Only financial debt presented in the table; it does not include net employee benefits of €169.8m as at 30 June 2022; 3 The change in net liabilities of Financial Services and Banco CTT reflects the evolution of credit balances with third parties, depositors or other banking financial liabilities, net of the amounts invested in credit or investments in securities/banking financial services, namely CTT financial services, Payshop, Banco CTT and 321 Crédito. 4 The change in other cash items reflects the evolution of Banco CTT's sight deposits at Bank of Portugal, outstanding cheques/clearing of Banco CTT cheques, and impairment of sight and term deposits and bank applications



Increasing share buyback +20%



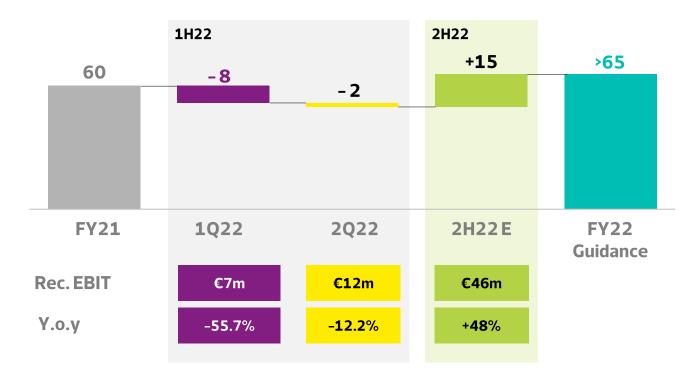




We remain committed to achieving the €65m FY22 recurring EBIT guidance

Recurring EBIT

€ million; change vs. prior year



2H22 Operational levers Pricing increase in mail and annualization of the de minimis impact Improving growth in E&P across Portugal and Spain Continued growth in Banco CTT Higher efficiency of operations against increasing volumes and corporate center optimization Quarter update €5m cost savings in 2H22 on track: Facilities optimization Paperless policy Revision of licensing



















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